

Board of Trustees Meeting

Virtual, Via Zoom:

https://us02web.zoom.us/j/87169397281?pwd=V3kzWTAzSHRGeXhwN0VCN3NXeWhLQT09

Passcode: BOTmeeting

AND in Bldg. 17, Room 260

Wednesday, November 18, 2020

Study Session: Canceled Regular Meeting: 4:00-5:45 p.m.

Agenda

4:00	Call to Order, Introductions Eli Taylor	
	Adoption of Agenda Eli Taylor Action	
	Approval of the Regular Meeting Minutes of	Tab 1
4:05	President's Report	
	Virtual Scholarship Celebration Update	
	PCCC Updates	
	Miscellaneous	
4:20	College Reports or Highlights	
	ASG Report	Tab 2
	Core Theme Presentation - Sustainability	Tab 3
	Outsmart 2020 Campaign ResultsJenn Adrien/Micalah Pieper	Tab 4
	FY 2020-21 1st Quarter Budget ReportLisa Wolcott	Tab 5
4:45	Chair's Report Eli Taylor Discuss the 20201 Board of Trustees Meeting Schedule	Tab 6
4:55	Board Reports and/or Remarks All	

5:00	Public Comments Eli Taylor
5:05	New Business Eli Taylor
5:10	Convene Executive Session for approximately 30 minutes for the purpose of considering the acquisition or sale of real estate.
to consi complai employi enforcei	Executive Session Eli Taylor and may hold an executive session for purposes allowed under the Open Public Meetings Act. Legal purposes include, der acquisition or sale of real estate; to review negotiations of publicly bid contracts; to receive and evaluate into or charges brought against a public officer or employee; to evaluate the qualifications of an applicant for public ment; to review the performance of a public employee; and to discuss with legal counsel matters relating to agency ment actions, litigation, or potential litigation. Before convening in executive session, the Board Chair will publicly be the purpose for executive session and the time when the executive session is expected to conclude.
5:40	Action Items as a Result of Executive Session Eli Taylor
5:45	Adjournment Eli Taylor



Board of Trustees Meeting

Virtual, Via Zoom: https://zoom.us/j/95042850043?pwd=WkNaVVQzWHJ1a3ZMSVh6MFJWRUYxQT09

AND in Bldg. 17, Room 260

Wednesday, October 14, 2020

Study Session: 3:00-4:00 p.m. Regular Meeting: 4:00-5:15 p.m.

Minutes

Study Session

Call to Order: Chair Taylor called the Board of Trustees Study Session for Clover Park Technical College (CPTC) to order on October 14, 2020, at 3:00 p.m.

Board of Trustees Present:

Eli Taylor, Chair Carol Mitchell Mark Martinez

College President: Dr. Joyce Loveday

Assistant Attorney General (AAG): Justin Kjolseth

Excused Absences: Lua Pritchard, Trustee; Wayne Withrow, Trustee

Executive Team:

Dr. Thomas Broxson, VP, Instruction Samantha Dana, Int. VP, Strategic

Scott Latiolais, VP, Student Success

Development

Lisa Wolcott, Dir., Budget & Finance

FY20-21 Budget Discussion (Tab 1)

Ms. Wolcott presented the proposed FY20-21 Budget.

Annual Enrollment Review (Tab 2)

Ms. Dana gave the Annual Enrollment Review. Questions and discussion followed. Trustee Mitchell asked what it would take to increase contract funding. President Loveday responded that most of CPTC's industry-related contract training is provided through Invista Performance Solutions, in partnership with Tacoma Community and Pierce Colleges. Other contracts that contribute to CPTC's operating budget include funding received from activities such as running start, Northwest Career & Technical High School, and community training opportunities. Trustee Mitchell added the context of the question is because the Employment Security Department (ESD) has a self-employment assistance program. She wondered whether the CTCs might be able to offer some of that training, which would be paid by ESD. CPTC does provide that type of support, and President Loveday noted the College strives to be more responsive to the community in both short-term and long-term training.

Chair Taylor asked why such a decline in Digital Entertainment and Design. Dean Mahoney said the program requires higher-end computers, and CPTC was only able to provide students with Chrome Books. President Loveday added it has been hard to determine how long COVID would last and impact programs, going forward computers may be added to the students' syllabus, then Worker Retraining and Financial Aid could help with those additional costs. Ms. Dana and Dean Mahoney are also looking into federal funding to create a lending library for high-end equipment.

Chair Taylor inquired if the retention data could also be disaggregated by race and age. Ms. Dana will break down the retention information by race and age in the future.

2020-21 Trustee Committee Assignments (Tab 3)

Trustee Committee assignments for 2020-21 were determined.

Adjournment

Chair Taylor adjourned the Study Session at 3:51 p.m.

Regular Meeting Agenda

Call to Order: Chair Taylor called the Board of Trustees Regular Meeting for Clover Park Technical College (CPTC) to order on October 14, 2020, at 4:00 p.m.

Board of Trustees Present:

Eli Taylor, Chair Carol Mitchell Mark Martinez

College President: Dr. Joyce Loveday

Assistant Attorney General (AAG): Justin Kjolseth

Excused Absences: Lua Pritchard, Trustee; Wayne Withrow, Trustee

Executive Team:

Dr. Thomas Broxson, VP, Instruction Samantha Dana, Int. VP, Strategic

Scott Latiolais, VP, Student Success Development

Lisa Wolcott, Dir., Budget & Finance

Adoption of the Agenda

MOTION:

Motion to adopt the agenda, as presented, was made by Trustee Martine and seconded by Trustee Mitchell. Motion was approved unanimously.

Approval of Minutes (Tab 1)

MOTION:

Motion to approve the minutes of the Regular Board meeting of August 12, 2020, as presented, was made by Trustee Mitchell and seconded by Trustee Martinez. Motion was approved unanimously.

President's Report

Opening Day

Opening Day is when all faculty/staff meet the day prior to fall quarter for updates, training, etc., and this year's meeting was held virtually. President Loveday highlighted CPTC's history of providing responsive education and stressed what OKRs (objectives/key results) the College is focusing on this year:

- Become more responsive to business, industry, and the community
- Increase student completion
- Eliminate gaps in student completion
- Foundational excellence

ACCT Virtual Conference

The Association of Community College Trustees (ACCT) National Leadership Congress was held virtually this year, which was an affordable option. Trustees Taylor and Martinez and President Loveday attended. Another benefit of this format is attendees have access to the sessions after the event.

Miscellaneous

Introduction of VPI

President Loveday introduced Dr. Broxson, who began as the Vice President for Instruction on September 1. Dr. Broxson is honored to be in this position, as CTCs open a door of opportunity and a pathway to the American dream that was not present before their existence. He is excited to open that door wider and help more students become successful.

Scholarship Celebration

The amazing CPTC Foundation moved the annual scholarship celebration to a virtual event. The purpose is to raise funds through a silent auction, "raise the paddle," and virtual cooking classes for scholarships to support students' ability to complete their education. It will run from October 13-20.

Manufacturing Day

October 2 was National Manufacturing Day. Kris Johnson, CEO of Association of Washington Business, held an event in CPTC's John Walstrum Center for Advanced Manufacturing. It was a live, two-hour broadcast with some guests interviewed in person. Trustee Martinez attended.

Budget Reductions

The College is taking a stepped approach to reductions this fall for known budget shortfalls resulting from ongoing CPTC expenses and insufficient funds. Further reductions may be required if the legislature makes changes to the budget.

To provide a 2020-21 balanced budget for approval this evening, the College took several steps to reduce expenditures:

- Not filling vacant positions
- Reduced sections in programs
- Some reductions to staff and programs
- Travel freeze
- Eliminated contingency funds
- Decreased Goods and Services by five percent
- Applied GEERS funding to cover a port of the projected tuition shortfall

- Asked Board to consider utilizing \$500,000 of unrestricted reserves for one-time line item on the budget to help cover projected tuition shortfall
- Implemented voluntary separation incentives to reduce personnel-related expenses

Other College Reports or Highlights

FY 2019-20 4th Quarter Budget Report (Tab 5)

Ms. Wolcott provided the attached FY 2019-20 4th Quarter Budget Report. Questions followed.

- Trustee Martinez asked how much money CPTC receives from Invista Performance Solutions. Ms. Wolcott reported an opening entry of \$172K last year, Invista distributed an additional \$39K to CPTC, CPTC spent \$30K for College support, so the balance this year was a little over \$181K.
- Trustee Mitchell would like more information on Personal Services, specifically the 208% LYTD. For contracted amounts, the big items were:
 - One-time funds for Marketing
 - o The International Programs contracted with agencies to recruit students
 - o A grant writer
 - Additional IT assistance
- Trustee Martinez questioned the additional \$500K for the ctcLink budget. Ms. Wolcott replied that CPTC is a year out from implementation, and the College anticipates overtime and backfill costs. Some of the other colleges have had increased costs up to \$1M.

Fall Quarter Enrollment Update (Attachment 1)

Mr. Latiolais presented the attached Fall Quarter Enrollment Update. Trustee Martinez inquired if results of the countywide college publicity campaign were available. Ms. Adrien noted that website traffic has increased from the digital and billboard ads. Other data has not been calculated, and she can give an update at a later date.

Chair Taylor said colleges showed an up-tick in enrollment during the last recession, and he was shocked to hear that enrollment has declined.

<u>Instruction Report – Education during COVID-19</u> (Tab 6)

In response to Chair Taylor's comment, Dr. Broxson stated that college enrollment is down around eight percent nationally. A recent study showed there is difficulty with students being reluctant or don't want to move online. In addition, many students rely on service-industry jobs to be able to afford school, which are being impacted, as well.

Three programs gave a brief description of how their program is working during COVID.

- Biology Wendy Noffke and Christee Galbreath, Instructors; Linda Owl, Student
- Human Service & Chemical Dependency Jen Weinmann and Robert Welch, Instructors; Tracy Abbot, Student
- Graphic Technologies John Moyer and Daryl Owens

Chair's Report

Chair Taylor thanked the Instruction presenters. His wife is an educator, and he has always thought highly of them. Being able to observe the process of CPTC converting to mostly online classes, Chair Taylor appreciates all the amazing work.

Board Reports and/or Remarks

Trustee Martinez encouraged everyone to get out and vote. All Trustees echoed it.

Trustee Mitchell had a message for administrators, faculty, staff, and (especially) students. The moratorium for non-payment of rent will end at the end of December. Some people may be facing eviction if they cannot pay their current or back rent. There is free help available. They may email the HJP@Tacomaprobono.org or call 1-888-822-5134. It is free assistance for both tenants and landlords.

Public Comments

No public comments.

New Business

Approval of the FY 2020-21 Operating Budget (Tab 1)

Motion to approve the FY 2020-21 Operating Budget as presented was made by Trustee Martinez and seconded by Trustee Mitchell.

Discussion: Trustee Martinez acknowledged there is tension around campus about the budget. He thinks the team did a good job in moving resources to where they are needed, and the College came out somewhat unscathed. In construction, childcare is the number one issue of his apprentices, who are students. They have difficulty finding quality, affordable childcare where they can drop their children off early and maybe pick them up late. He asked the College to make it a priority to expand those opportunities for childcare, as much as possible. If students can't find someone to provide the childcare, that adds another barrier to the struggle.

Motion was approved unanimously.

Executive Session

No Executive Session.

Next Meeting

November 18, 2020, details to follow.

Adjournment

MOTION:

Motion to adjourn the meeting at 5:34 p.m. was made by Trustee Martinez and seconded by Trustee Mitchell. Motion was approved unanimously.

Dr. Joyce Loveday

President

College District Twenty-Nine

Eli Taylor

Chair, Board of Trustees

College District Twenty-Nine







Associated Student Government | November 2020

Highlights

This quarter looked a little different due to the ongoing public health crisis, but the Associated Student Government (ASG) was able to host signature fall quarter initiatives: voter registration awareness, National Coming Out Day (10/11) and Pride Month, pumpkin carving contest, a virtual 5K fun run, honoring our veterans and the International and Diversity Fair (7th annual). This quarter the ASG is distributing "Welcome Back Bags" from six areas on campus. This quarter's welcome bag theme is *civic engagement and getting involved on campus*.

Increasing Student Advocacy

The Associated Student Government is enrolled in the Council for Unions and Student Programs *CTC Legislative Action* CANVAS Course. The aim of the course is to provide on-demand training resources, and community building opportunities for students and advisors involved in legislative work. Part of the course is the development of a legislative action agenda that will represent the priorities of CTC students during the 202l legislative session.

Save the Date: The Community & Technical College Student Legislative Advocacy Week is Feb. 1 – 5, 2021

Partnership Highlights

The ASG partnered with the Learning Resource Center and Student Life to curate digital resources aimed at postelection support for students which was made jointly available to the campus community with the support of the Offices of the Vice President for Student Success and Instruction.

In addition to students being able to pickup a bus pass, Student ID, and Food Pantry "go boxes," the Student Leadership & Service Center has partnered with other college areas on campus to serve as a pick-up location for Chromebooks, Wi-Fi hotspots, and Northwest Career & Technical High School supplies and materials.

Shared Governance

Congratulations to these students who were appointed to serve as chairs or vice chairs of the Student Government:

Civic Engagement Chairs Payton Tarver Vice Chairs June Nelson

Diversity Melanie Stone Natalie Sanchez-Villavic

Health & WellnessOwen ZhuvacantEvents & ActivitiesChelsie BoydvacantStudent SuccessShannon MathisKatie Holley

Student Government will meet every Thursday (except 11/26) at 3:00 p.m. To find out more and to access the virtual meeting link, please visit www.cptc.edu/involvement/asg.

By The Numbers

- **131** SLSC Appointments (fall qtr only)
- **41** Virtual 5K Pumpkin Run Participants
- **316** Social media engagements (summer & fall)
 - **60** CPTC Food Pantry Bags (fall qtr only)

Upcoming Events

Turkey Trot - Virtual 5K Series

Run anytime between November 21 – 30

TEDxSeattle: Other Sides

November 21 at 10 a.m. – free – Register at tedxseattle.com

Winter Start - New Student Experience

December 17 – find out more at cptc.edu/orientation



Mission Fulfillment: Institutional Sustainability

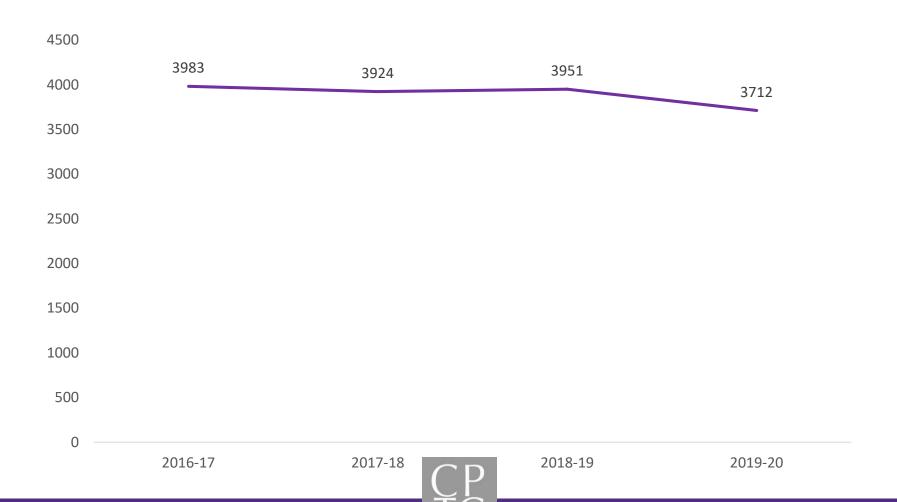
Quarterly Reporting on Core Themes

- NWCCU mandates regular assessment by the College of progress towards fulfilling its mission
- CPTC is doing this two ways:
 - Annual publication of the College Scorecard
 - Quarterly in-depth review of progress on one Core Theme
- Core Theme Reporting Schedule:
 - January Student Success
 - May Equity
 - July Workforce Preparation
 - November Institutional Sustainability

Core Theme: Institutional Sustainability

CPTC will operate in a sustainable manner that enables us to prepare an educated workforce for the South Puget Sound.

Core Metric: Total Annualized FTE (State-Supported

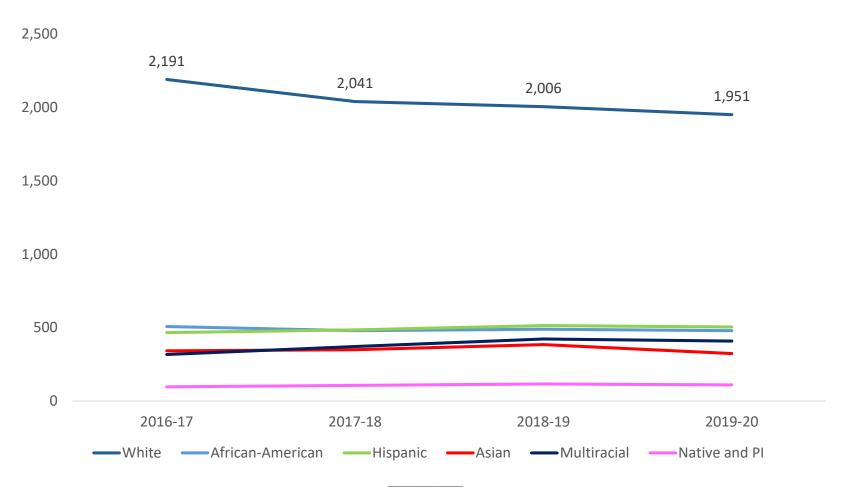


Enrollment Growth Projects

CPTC is making many efforts across campus to increase our enrollment, including:

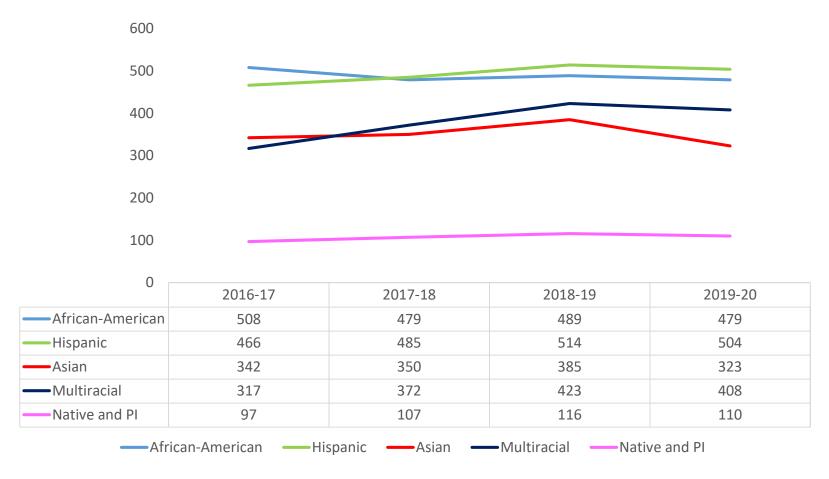
- The development of a new Strategic Enrollment Management plan
- Increased outreach and recruitment to targeted populations
- Professional development aimed at improving equity in the classroom

State-Supported FTE Disaggregated



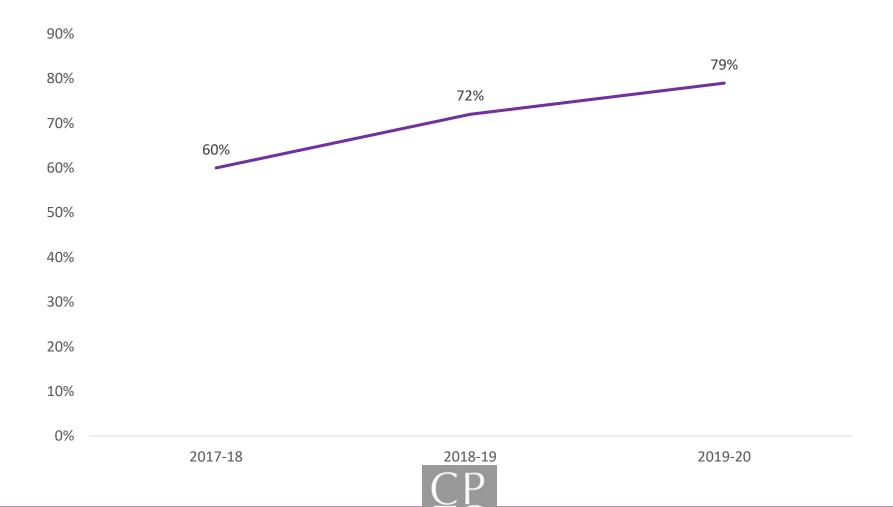


State-Supported FTE Disaggregated Cont.





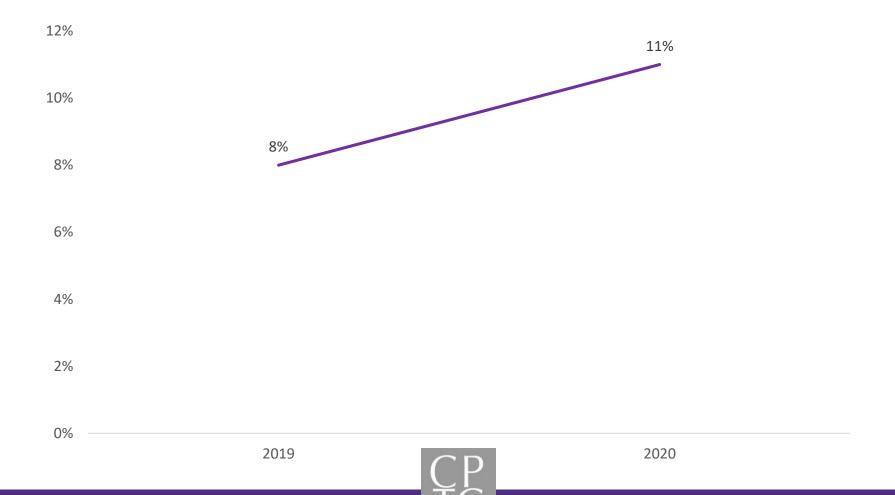
Core Metric: % of Revenue from State Sources



Revenue Sources Detail

	2017-18	2018-19	2019-20
State Appropriated Funds	\$22,481,858	\$23,342,494	\$25,263,857
Tuition	\$8,609,497	\$9,069,996	\$8,929,148
Dedicated Local Support	\$663,043	\$1,028,272	\$1,003,433
TOTAL	\$31,754,398	\$33,440,762	\$35,196,438

Core Metric: Employee Turnover



Marketing & Communications

November 18, 2020 Board of Trustees Meeting



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Marketing & Communications

Outsmart 2020 Campaign

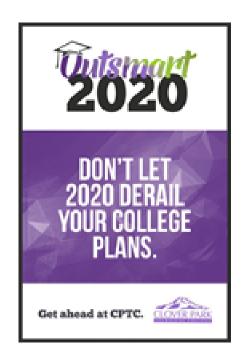
BFET, Opportunity Grant, Disenfranchised Worker, Worker Retraining

Outreach & Entry Services

BFET

- August 26 to September 27, 2020
 - Geofence Community Locations
 - Search-Campaign Keywords
 - Search-Website Conquesting
 - Site Retargeting/Remarketing





BFET

Top Keywords

- SNAP
- Pierce County
- DSHS
- WIC
- Food Assistance

Top Websites

- Interestingliterature.com
- Tunein.player
- Textnow
- iFunny
- Kik
- Skipbo

Top Geofenced Locations

- South Bank Salvation Army
- Cash America Pawn Shop Tacoma
- Pawnfathers
- Nourish Pierce County
- Lakewood Goodwill

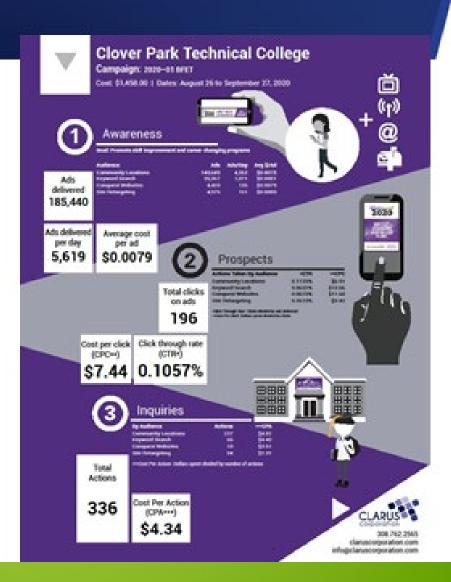
Top Ad



BFET

- 185,440 Digital Impressions
 - 0.1057% CTR
 - 151 Visits To Website
 - 209 Visits To Campus

TOTAL CONVERSION RATE: 0.2998%



Opportunity Grant

- August 26 to September 27, 2020
 - Geofence Community Locations
 - Search-Campaign Keywords
 - Search-Website Conquesting
 - Site Retargeting/Remarketing





Opportunity Grant

Top Keywords

- HVAC (and related)
- Childcare (and related)
- Free college
- Welding
- Environmental science

Top Websites

- Dailymail
- Quizlet
- Color by number
- Yahoo
- Realtor.com
- Zillow.com

Top Geofenced Locations

- Dollar Tree Mountain
- Tsunami Tattoo
- Dollar Tree 84th
- The Needle Lounge
- Dollar Tree 23rd
- Wendy's Tacoma
- Black Eagle Tattoo

Top Ad



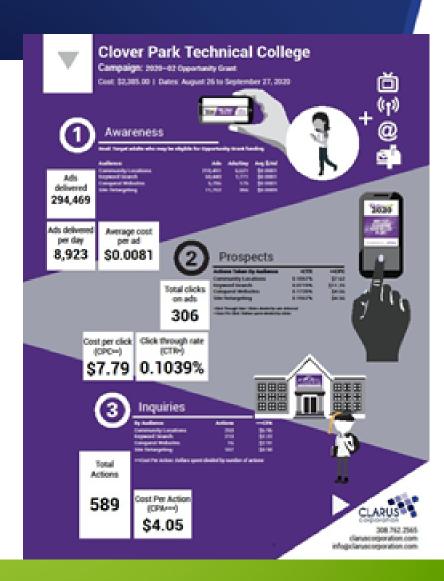
GET MONEY FOR COLLEGE AT



Opportunity Grant

- 294,469 Digital Impressions
 - 0.1039% CTR
 - 373 Visits To Website
 - 264 Visits To Campus

TOTAL CONVERSION RATE: 0.4163%



Underemployed/ Unemployed

- August 26 to September 27, 2020
 - Audience Builder POC Male Adults
 - Search-Campaign Keywords
 - Search-Website Conquesting
 - Search-Optimized Audience
 - Site Retargeting/Remarketing





Underemployed/ Unemployed

Top Keywords

- Unemployment benefits
- Free college
- Community college
- Scholarships
- New skills

Top Domains

- Mindyourdollars.com
- Evite.com
- Interestingliterature.com
- Panlasangpinoy.com
- Kik
- iFunny

Top Websites

- SeattlePL
- LinkedIn
- Monster
- Glassdoor
- The Ladders

Top Ad



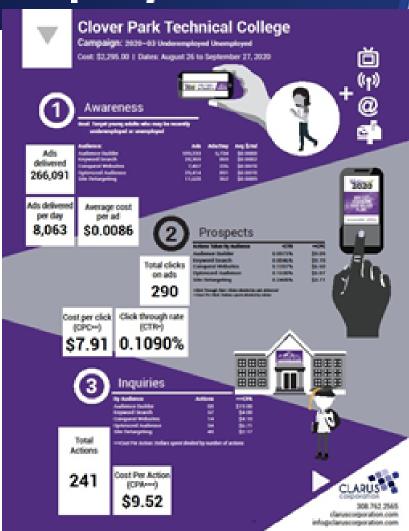
APPLY TODAY! Start September 28



Underemployed/ Unemployed

- 266,091 Digital Impressions
 - 0.1090% CTR
 - 183 Visits To Website
 - 81 Visits To Campus

TOTAL CONVERSION RATE: 0.2070%



Worker Retraining

- August 26 to September 27, 2020
 - Audience Builder Adults
 - Geofence Locations Warehouses
 - Search-Campaign Keywords
 - Search-Website Conquesting
 - Search-Optimized Audience
 - Site Retargeting/Remarketing



Worker Retraining

Top Keywords

- New job
- New skills
- Job search
- Robotics
- Furloughed
- Laid off

Top Domains

- Wordcross
- iFunny
- Color by Number
- Gamebility
- Wordstacks
- Match3D

Top Geofenced Locations

- Amazon BF14
- Rebox Warehouse
- Freightliner NW
- Performance Warehouse
- Regal Logistics Fife
- Amazon BF13

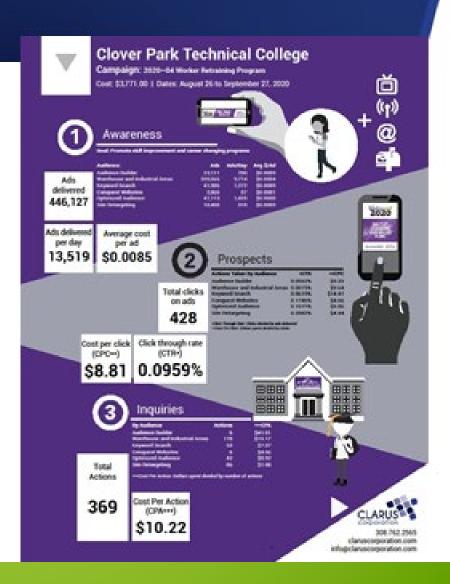
Top Websites

- Monster
- Glassdoor
- ESD
- Indeed

Worker Retraining

- 446,127 Digital Impressions
 - 0.0959% CTR
 - 196 Visits To Website
 - 193 Visits To Campus

TOTAL CONVERSION RATE: 0.1831%



Questions/ Next Steps

Key Takeaways

- Ad set with updated messages performed better than rest of set
- Worker retraining converted fewer than the rest of the campaigns but drove most visits to website and campus (manufacturing/warehouse locations)
- Community locations in Opportunity Grant campaign drove visits to campus; keywords drove traffic to website

Spring

- Target unhappy university students to present safe, affordable alternative (especially during holidays)
- Target retention through current student campaign
- Target Stopouts from past three years

Traffic to cptc.edu













Entry Services

Outreach & Entry Services

- Entry Services had an increase of 2.5% of male students of color fill out the intake survey
- ➤ Outreach and Entry Services had a 5% percent increase requesting more information from Summer 2018 compared to Summer 2019

Campaigns

Conclusions & Next Steps

- 1. Outsmart campaign was good partnership.
- 2. Campaign helped CPTC hold ground.
- 3. Question: how does ux affect enrollment?
- 4. Geo-fence stopped-out students
- 5. Geo-fence incomplete applicants
- 6. Spanish-language campaign: CPTsí

Thank you

Jenn Adrien

Director

Marketing & Communications

Micalah Pieper

Director
Outreach & Entry Services





FY2020-2021

1st Quarter
Period Ending
September 30, 2020

Prepared by: Finance Department

Clover Park Technical College Statement of Revenue and Expenditure by Fund Source FY2020-21 Period Ending September 30, 2020

Cumulative beginning July 1, 2020

Description Budget YTD Balance Received Budget YTD Balance Expended to Date					Cumulative beg						
State Allocations 20,857,126 4,108,803 16,748,323 20% 2,514,750 - 2,514,750 0% 2,514,750 0	Rever	nues				%	Expenditures			%	Net
Capital Debt 2,514,750	Fund	Description	Budget	YTD	Balance	Received	Budget	YTD	Balance	Expended	to Date
08A Education Legacy Trust 2,254,778 347,707 1,907,071 15% 2,254,778 347,707 1,907,071 15% - - 489 Pension Funding 999,601 - 999,601 - 999,601 - 999,601 - 999,601 0% - - - - - 999,601 - 999,601 0% -	001	State Allocations	20,857,126	4,108,803	16,748,323	20%		4,108,803	(4,108,803)	N/A	-
## Pension Funding	060	Capital Debt	2,514,750	-	2,514,750	0%	2,514,750	-	2,514,750	0%	-
24J WorkForce Acct	A80	Education Legacy Trust	2,254,778	347,707	1,907,071	15%	2,254,778	347,707	1,907,071	15%	-
149 Operating Fees/Tuition 6,535,102 3,162,391 3,372,711 48% 6,535,102 2,525,068 4,010,034 39% 637,323 Operating Subtotal 36,020,046 7,859,720 28,160,326 22% 15,162,920 7,222,397 7,940,523 48% 637,3	489	Pension Funding	999,601	-	999,601	0%	999,601	-	999,601	0%	-
Operating Subtotal 36,020,046 7,859,720 28,160,326 22% 15,162,920 7,222,397 7,940,523 48% 637,323 145 Grants and Contracts 4,664,077 1,771,672 2,892,405 38% 4,478,174 988,981 3,489,193 22% 782,691 146 Running Start 415,000 183,330 231,670 44% 390,368 51,418 338,950 13% 131,912 147 Plant 32,200 - 100% 32,201 - 32,201 0 32,200 0 32,201 - 32,201 0 32,200 10% 32,201 0 32,201 0 32,201 0 32,201 0 32,201 0 32,201 0 32,201 0 32,201 0 32,201 0 32,201 0 32,200 0 32,200 0 32,201 0 32,201 0 32,200 0 32,200 0 32,200 0 32,200 0 3	24J	WorkForce Acct	2,858,689	240,819	2,617,870	8%	2,858,689	240,819	2,617,870	8%	-
145 Grants and Contracts	149	Operating Fees/Tuition	6,535,102	3,162,391	3,372,711	48%	6,535,102	2,525,068	4,010,034	39%	637,323
146 Running Start 415,000 183,330 231,670 44% 390,368 51,418 338,950 13% 131,912 147 Plant 32,200 32,200 - 100% 32,201 - 32,201 0% 32,200 0 0 32,201 0% 20,141 0 14,20,141 0 14,20,141 0 14,20		Operating Subtotal	36,020,046	7,859,720	28,160,326	22%	15,162,920	7,222,397	7,940,523	48%	637,323
147 Plant 32,200 32,200 - 100% 32,201 - 32,201 0% 32,201 148 Local Dedicated 1,939,062 720,690 1,218,372 37% 1,934,338 300,549 1,633,789 16% 420,141 522 Associated Students 1,034,177 658,789 375,388 64% 1,034,177 94,197 939,980 9% 564,592 528 Parking 140,000 40,389 99,611 29% 139,998 30,658 109,340 22% 9,731 561 Innovation Fund 231,350 40,798 190,552 18% 231,350 43,969 187,381 19% (3,171 570 Hayes Child Development Ctr 599,000 161,168 437,832 27% 571,162 186,817 384,345 33% (25,649 570 Event Services 134,000 71,129 62,871 53% 134,000 17,249 116,751 13% 53,880 570 Bookstore Commissions 70,000 277,511 (157,511) 325% - 227,511 846 Grants in Aid 9,618,822 1,213,254 8,405,568 13% 9,618,822 3,294,013 6,324,809 34% (2,080,759 849 Student Loan 4,724,000 - 4,724,000 0% 4,724,000 294,580 4,429,420 6% (294,580 850 Work Study 229,138 - 229,138 0% 229,138 - 229,138 0% 229,138 - 50,404 14% 74,957 Other Subtotal 24,160,726 5,241,283 18,919,443 22% 23,847,628 5,347,827 18,499,801 22% (106,544 Total 62,995,676 13,474,304 49,521,372 21% 41,825,452 12,943,526 28,809,198 21% 2,876,203 Other Subtotal 28,149,04 373,301 2,441,603 13% 2,814,904 373,301 2,441,603 13% - Copital Subtotal 28,368,872 9,613,124 18,755,748 34% 28,038,511 8,272,018 19,766,493 30% 1341,106 Operating 35,853,118 10,340,623 25,512,495 29% 35,773,618 YTD Balance %Exp Other Subtotal 28,368,872 9,613,124 18,755,748 34% 28,038,511 8,272,018 19,766,493 30% 1,341,106 Capital Subtotal 28,368,872 9,613,124 18,755,748 34% 28,038,511 8,272,018 19,766,493 30% 1,341,106 Capital Subtotal 26,47,300 - 1,862,932 0% 2,674,300 - 2,674,300 0% - 2,674	145	Grants and Contracts	4,664,077	1,771,672	2,892,405	38%	4,478,174	988,981	3,489,193	22%	782,691
148 Local Dedicated 1,939,062 720,690 1,218,372 37% 1,934,338 300,549 1,633,789 16% 420,141 522 Associated Students 1,034,177 658,789 375,388 64% 1,034,177 94,197 939,980 9% 564,592 528 Parking 140,000 40,389 99,611 29% 139,998 30,658 109,340 22% 9,731 561 Innovation Fund 231,350 40,798 190,552 18% 231,350 43,969 187,381 19% (3,171 570 Hayes Child Development Ctr 599,000 161,168 437,832 27% 571,162 186,817 384,345 33% (25,649 570 Event Services 134,000 71,129 62,871 53% 134,000 17,249 116,751 13% 53,880 570 Bookstore Commissions 70,000 227,511 (157,511) 325% - - 227,511 46 Grants in Aid 9,618,822 1,213,254 8,405,668 13% 9,618,822 3,294,013	146	Running Start	415,000	183,330	231,670	44%	390,368	51,418	338,950	13%	131,912
522 Associated Students 1,034,177 658,789 375,388 64% 1,034,177 94,197 939,980 9% 564,592 528 Parking 140,000 40,389 99,611 29% 139,998 30,658 109,340 22% 9,731 561 Innovation Fund 231,350 40,798 190,552 18% 231,350 43,969 187,381 19% (3,171 570 Hayes Child Development Ctr 599,000 161,168 437,832 27% 571,162 186,817 384,345 33% (25,649 570 Event Services 134,000 71,129 62,871 53% 134,000 17,249 116,751 13% 53,880 570 Bookstore Commissions 70,000 227,511 (157,511) 325% - - 227,511 469 Student Loan 4,724,000 - 4,724,000 0% 4,724,000 294,580 3,24,809 34% (2,080,759 850 Work Study <	147	Plant	32,200	32,200	-	100%	32,201	-	32,201	0%	32,200
528 Parking 140,000 40,389 99,611 29% 139,998 30,658 109,340 22% 9,731 561 Innovation Fund 231,350 40,798 190,552 18% 231,350 43,969 187,381 19% (3,171 570 Hayes Child Development Ctr 599,000 161,168 437,832 27% 571,162 186,817 384,345 33% (25,649 570 Event Services 134,000 71,129 62,871 53% 134,000 17,249 116,751 13% 53,880 570 Bookstore Commissions 70,000 227,511 (157,511) 325% - - 227,511 846 Grants in Aid 9,618,822 1,213,254 8,405,568 13% 9,618,822 3,294,009 34% (2,080,759 849 Student Loan 4,724,000 - 4,724,000 0% 4,724,000 294,580 4,429,420 6% (294,580 850 Work Study 229,138	148	Local Dedicated	1,939,062	720,690	1,218,372	37%	1,934,338	300,549	1,633,789	16%	420,141
561 Innovation Fund 231,350 40,798 190,552 18% 231,350 43,969 187,381 19% (3,171 570 Hayes Child Development Ctr 599,000 161,168 437,832 27% 571,162 186,817 384,345 33% (25,649 570 Event Services 134,000 71,129 62,871 53% 134,000 17,249 116,751 13% 53,880 570 Bookstore Commissions 70,000 227,511 (157,511) 325% - - 227,511 46 Grants in Aid 9,618,822 1,213,254 8,405,568 13% 9,618,822 3,294,013 6,324,809 34% (20,807,79 849 Student Loan 4,724,000 - 4,724,000 % 4,724,000 294,580 4,429,420 6% (294,580 850 Work Study 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138	522	Associated Students	1,034,177	658,789	375,388	64%	1,034,177	94,197	939,980	9%	564,592
570 Hayes Child Development Ctr 599,000 161,168 437,832 27% 571,162 186,817 384,345 33% (25,649) 570 Event Services 134,000 71,129 62,871 53% 134,000 17,249 116,751 13% 53,880 570 Bookstore Commissions 70,000 227,511 (157,511) 325% - - 227,511 846 Grants in Aid 9,618,822 1,213,254 8,405,568 13% 9,618,822 3,294,013 6,324,809 34% (2,080,759 849 Student Loan 4,724,000 - 4,724,000 0% 4,724,000 294,580 4,429,420 6% (294,580 850 Work Study 229,138 - 229,138 - 229,138 0% 229,138 - 229,138 0% - 229,138 0% - 229,138 0% - 229,138 0% - 229,138 0% 229,138 0% 229,138 0%	528	Parking	140,000	40,389	99,611	29%	139,998	30,658	109,340	22%	9,731
570 Event Services 134,000 71,129 62,871 53% 134,000 17,249 116,751 13% 53,880 570 Bookstore Commissions 70,000 227,511 (157,511) 325% - - 227,511 846 Grants in Aid 9,618,822 1,213,254 8,405,568 13% 9,618,822 3,294,013 6,324,809 34% (2,080,759 849 Student Loan 4,724,000 - 4,724,000 0% 4,724,000 294,580 4,429,420 6% (294,580 850 Work Study 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 <	561	Innovation Fund	231,350	40,798	190,552	18%	231,350	43,969	187,381	19%	(3,171)
570 Bookstore Commissions 70,000 227,511 (157,511) 325% - 227,511 846 Grants in Aid 9,618,822 1,213,254 8,405,568 13% 9,618,822 3,294,013 6,324,809 34% (2,080,759 849 Student Loan 4,724,000 - 4,724,000 0% 4,724,000 294,580 4,429,420 6% (294,580 850 Work Study 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 0% - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 229,138 - 74,69,709 248,604 14% 74,957	570	Hayes Child Development Ctr	599,000	161,168	437,832	27%	571,162	186,817	384,345	33%	(25,649)
846 Grants in Aid 9,618,822 1,213,254 8,405,568 13% 9,618,822 3,294,013 6,324,809 34% (2,080,759 849 Student Loan 4,724,000 - 4,724,000 0% 4,724,000 294,580 4,429,420 6% (294,580 Work Study 229,138 - 229,138 0% 229,138 - 229,138 0% - 229,138 0% - 229,138 0% - 24,160,726 5,241,283 18,919,443 22% 23,847,628 5,347,827 18,499,801 22% (106,544 0.57 State Capital Projects 1,484,929 2,484 1,482,445 0% 1,484,929 2,484 1,482,445 0% 1,484,929 2,484 1,482,445 0% 1,484,929 2,484 1,482,445 0% 1,29,975 370,817 959,158 28% 1,329,975 370,817 959,158 28% - Capital Subtotal 2,814,904 373,301 2,441,603 13% 2,814,904 373,301 2,441,603 13% 2,814,904 373,301 2,441,603 13% 2,814,904 373,301 2,441,603 13% - Total 62,995,676 13,474,304 49,521,372 21% 41,825,452 12,943,526 28,881,926 31% 530,779 Prior Year (2019-20) Budget YTD Balance %Rec Budget YTD Balance %Exp Net to Date Operating 35,853,118 10,340,623 25,512,495 29% 35,773,618 7,464,420 28,309,198 21% 2,876,203 Other Subtotal 28,368,872 9,613,124 18,755,748 34% 28,038,511 8,272,018 19,766,493 30% 1,341,106 Capital Subtotal 2,647,300 - 1,862,932 0% 2,674,300 - 2,674,300 0% - 2,674,300 0% - 1,862,932 0% 2,674,300 - 2,674,300 0% - 2,674,300 0% - 1,862,932 0% 2,674,300 - 2,674,300 0% - 2,67	570	Event Services	134,000	71,129	62,871	53%	134,000	17,249	116,751	13%	53,880
849 Student Loan 4,724,000 - 4,724,000 0% 4,724,000 294,580 4,429,420 6% (294,580 850 Work Study 229,138 - 229,138 - 229,138 - 229,138 0% - 860 CPTC Financial Aid 329,900 120,353 209,547 36% 329,900 45,396 284,504 14% 74,957 Other Subtotal 24,160,726 5,241,283 18,919,443 22% 23,847,628 5,347,827 18,499,801 22% (106,544 057 State Capital Projects 1,484,929 2,484 1,482,445 0% 1,484,929 2,484 1,482,445 0% 1,484,929 2,484 1,482,445 0% 1,291,500 28% 1,329,975 370,817 959,158 28% 1,329,975 370,817 959,158 28% 1,329,975 370,817 959,158 28% 1,329,975 370,817 959,158 28% 1,329,975 370,817 959,158 28% 1,329	570	Bookstore Commissions	70,000	227,511	(157,511)	325%			-		227,511
850 Work Study 229,138 - 229,138 0% 229,138 - 229,138 0% 27,138 0% 229,138 - 229,138 0% - 860 CPTC Financial Aid 329,900 120,353 209,547 36% 329,900 45,396 284,504 14% 74,957 Other Subtotal 24,160,726 5,241,283 18,919,443 22% 23,847,628 5,347,827 18,499,801 22% [106,544] 057 State Capital Projects 1,484,929 2,484 1,482,445 0% 1,484,929 2,484 1,482,445 0% - 060 Capital Projects 1,329,975 370,817 959,158 28% 1,329,975 370,817 959,158 28% - Capital Subtotal 2,814,904 373,301 2,441,603 13% 2,814,904 373,301 2,441,603 13% - Total 62,995,676 13,474,304 49,521,372 21% 41,825,452 12,943,526 28,881,926 31% 530,779 Prior Year (2019-20) Budget YTD Balance %Rec Budget YTD Balance %Exp Operating 35,853,118 10,340,623 25,512,495 29% 35,773,618 7,464,420 28,309,198 21% 2,876,203 Other Subtotal 28,368,872 9,613,124 18,755,748 34% 28,038,511 8,272,018 19,766,493 30% 1,341,106 Capital Subtotal 2,647,300 - 1,862,932 0% 2,674,300 - 2,674,300 0% - 2,674,300 0% - 1,642,030 0% 1,644,042 1,644,044 1,444,044 1,444,	846	Grants in Aid	9,618,822	1,213,254	8,405,568	13%	9,618,822	3,294,013	6,324,809	34%	(2,080,759)
860 CPTC Financial Aid 329,900 120,353 209,547 36% 329,900 45,396 284,504 14% 74,957 Other Subtotal 24,160,726 5,241,283 18,919,443 22% 23,847,628 5,347,827 18,499,801 22% (106,544 057 State Capital Projects 1,484,929 2,484 1,482,445 0% 1,484,929 2,484 1,482,445 0% 1,484,929 2,484 1,482,445 0% 1,484,929 2,484 1,482,445 0% 1,484,929 2,484 1,482,445 0% 1,484,929 2,484 1,482,445 0% 1,484,929 2,484 1,482,445 0% 1,484,929 2,484 1,482,445 0% 1,484,929 2,484 1,482,445 0% 1,281,492 2,484 1,482,445 0% 1,329,975 370,817 959,158 28% 1,329,975 370,817 959,158 28% 1,329,975 370,817 959,158 28% 1,329,275 370,817 959,158 28,881,926 31%	849	Student Loan	4,724,000	-	4,724,000	0%	4,724,000	294,580	4,429,420	6%	(294,580)
Other Subtotal 24,160,726 5,241,283 18,919,443 22% 23,847,628 5,347,827 18,499,801 22% (106,544) 057 State Capital Projects 1,484,929 2,484 1,482,445 0% 1,484,929 2,484 1,482,445 0% - 060 Capital Projects 1,329,975 370,817 959,158 28% 1,329,975 370,817 959,158 28% - Capital Subtotal 2,814,904 373,301 2,441,603 13% 2,814,904 373,301 2,441,603 13% -	850	Work Study	229,138	-	229,138	0%	229,138	-	229,138	0%	-
057 State Capital Projects 1,484,929 2,484 1,482,445 0% 1,484,929 2,484 1,482,445 0% - 060 Capital Projects 1,329,975 370,817 959,158 28% 1,329,975 370,817 959,158 28% - Capital Subtotal 2,814,904 373,301 2,441,603 13% 2,814,904 373,301 2,441,603 13% - Total 62,995,676 13,474,304 49,521,372 21% 41,825,452 12,943,526 28,881,926 31% 530,779 Prior Year (2019-20) Budget YTD Balance *Rec Budget YTD Balance *Exp Net to Date Operating 35,853,118 10,340,623 25,512,495 29% 35,773,618 7,464,420 28,309,198 21% 2,876,203 Other Subtotal 28,368,872 9,613,124 18,755,748 34% 28,038,511 8,272,018 19,766,493 30% 1,341,106 Capital Subtotal 2,647,300<	860	CPTC Financial Aid	329,900	120,353	209,547	36%	329,900	45,396	284,504	14%	74,957
060 Capital Projects 1,329,975 370,817 959,158 28% 1,329,975 370,817 959,158 28% - Capital Subtotal 2,814,904 373,301 2,441,603 13% 2,814,904 373,301 2,441,603 13% - Total 62,995,676 13,474,304 49,521,372 21% 41,825,452 12,943,526 28,881,926 31% 530,779 Prior Year (2019-20) Budget YTD Balance %Rec Budget YTD Balance %Exp Net to Date Operating 35,853,118 10,340,623 25,512,495 29% 35,773,618 7,464,420 28,309,198 21% 2,876,203 Other Subtotal 28,368,872 9,613,124 18,755,748 34% 28,038,511 8,272,018 19,766,493 30% 1,341,106 Capital Subtotal 2,647,300 - 1,862,932 0% 2,674,300 - 2,674,300 0% - Total 66,869,290 19,953,747 46,915,543 30% 66,486,429 15,736,		Other Subtotal	24,160,726	5,241,283	18,919,443	22%	23,847,628	5,347,827	18,499,801	22%	(106,544)
Capital Subtotal 2,814,904 373,301 2,441,603 13% 2,814,904 373,301 2,441,603 13% - Total 62,995,676 13,474,304 49,521,372 21% 41,825,452 12,943,526 28,881,926 31% 530,779 Prior Year (2019-20) Budget YTD Balance %Rec Budget YTD Balance %Exp Net to Date Operating 35,853,118 10,340,623 25,512,495 29% 35,773,618 7,464,420 28,309,198 21% 2,876,203 Other Subtotal 28,368,872 9,613,124 18,755,748 34% 28,038,511 8,272,018 19,766,493 30% 1,341,106 Capital Subtotal 2,647,300 - 1,862,932 0% 2,674,300 - 2,674,300 0% - Total 66,869,290 19,953,747 46,915,543 30% 66,486,429 15,736,438 50,749,991 24% 4,217,309	057	State Capital Projects	1,484,929	2,484	1,482,445	0%	1,484,929	2,484	1,482,445	0%	-
Total 62,995,676 13,474,304 49,521,372 21% 41,825,452 12,943,526 28,881,926 31% 530,779 Prior Year (2019-20) Budget YTD Balance %Rec Budget YTD Balance %Exp Net to Date Operating 35,853,118 10,340,623 25,512,495 29% 35,773,618 7,464,420 28,309,198 21% 2,876,203 Other Subtotal 28,368,872 9,613,124 18,755,748 34% 28,038,511 8,272,018 19,766,493 30% 1,341,106 Capital Subtotal 2,647,300 - 1,862,932 0% 2,674,300 - 2,674,300 0% - Total 66,869,290 19,953,747 46,915,543 30% 66,486,429 15,736,438 50,749,991 24% 4,217,309	060	Capital Projects	1,329,975	370,817	959,158	28%	1,329,975	370,817	959,158	28%	-
Prior Year (2019-20) Budget YTD Balance %Rec Budget YTD Balance %Exp Net to Date Operating 35,853,118 10,340,623 25,512,495 29% 35,773,618 7,464,420 28,309,198 21% 2,876,203 Other Subtotal 28,368,872 9,613,124 18,755,748 34% 28,038,511 8,272,018 19,766,493 30% 1,341,106 Capital Subtotal 2,647,300 - 1,862,932 0% 2,674,300 - 2,674,300 0% - Total 66,869,290 19,953,747 46,915,543 30% 66,486,429 15,736,438 50,749,991 24% 4,217,309		Capital Subtotal	2,814,904	373,301	2,441,603	13%	2,814,904	373,301	2,441,603	13%	-
Operating 35,853,118 10,340,623 25,512,495 29% 35,773,618 7,464,420 28,309,198 21% 2,876,203 Other Subtotal 28,368,872 9,613,124 18,755,748 34% 28,038,511 8,272,018 19,766,493 30% 1,341,106 Capital Subtotal 2,647,300 - 1,862,932 0% 2,674,300 - 2,674,300 0% - Total 66,869,290 19,953,747 46,915,543 30% 66,486,429 15,736,438 50,749,991 24% 4,217,309		Total	62,995,676	13,474,304	49,521,372	21%	41,825,452	12,943,526	28,881,926	31%	530,779
Operating 35,853,118 10,340,623 25,512,495 29% 35,773,618 7,464,420 28,309,198 21% 2,876,203 Other Subtotal 28,368,872 9,613,124 18,755,748 34% 28,038,511 8,272,018 19,766,493 30% 1,341,106 Capital Subtotal 2,647,300 - 1,862,932 0% 2,674,300 - 2,674,300 0% - Total 66,869,290 19,953,747 46,915,543 30% 66,486,429 15,736,438 50,749,991 24% 4,217,309											
Operating 35,853,118 10,340,623 25,512,495 29% 35,773,618 7,464,420 28,309,198 21% 2,876,203 Other Subtotal 28,368,872 9,613,124 18,755,748 34% 28,038,511 8,272,018 19,766,493 30% 1,341,106 Capital Subtotal 2,647,300 - 1,862,932 0% 2,674,300 - 2,674,300 0% - Total 66,869,290 19,953,747 46,915,543 30% 66,486,429 15,736,438 50,749,991 24% 4,217,309	Prior	Year (2019-20)	Budget	YTD	Balance	%Rec	Budget	YTD	Balance	%Ехр	Net to Date
Other Subtotal 28,368,872 9,613,124 18,755,748 34% 28,038,511 8,272,018 19,766,493 30% 1,341,106 Capital Subtotal 2,647,300 - 1,862,932 0% 2,674,300 - 2,674,300 0% - Total 66,869,290 19,953,747 46,915,543 30% 66,486,429 15,736,438 50,749,991 24% 4,217,309		<u> </u>			25,512,495		_		28,309,198		2,876,203
Capital Subtotal 2,647,300 - 1,862,932 0% 2,674,300 - 2,674,300 0% - Total 66,869,290 19,953,747 46,915,543 30% 66,486,429 15,736,438 50,749,991 24% 4,217,309		•							19,766,493		1,341,106
Total 66,869,290 19,953,747 46,915,543 30% 66,486,429 15,736,438 50,749,991 24% 4,217,309		Capital Subtotal						-			-
			66.869.290	19.953.747	46.915.543	30%	66.486.429	15.736.438	50.749.991	24%	4.217.309

Clover Park Technical College Statement of Earmarks, Reserves and Proportionate Operational Revenues FY2020-21 Period Ending September 30, 2020 Cumulative beginning July 1, 2020

Revenues					%
Fund	Description	Budget	YTD	Balance	Received
149	90 Operating	9,005,012	15,450,633	(6,445,622)	172%
148	Debt Service (Student Union COP)	3,586,307	3,586,307	-	100%
148	Litigation	949,064	949,064	-	100%
148	Local Capital	1,000,000	1,058,797	(58,797)	106%
	Reserves Subtotal	14,540,383	21,044,801	(6,445,622)	145%
148	ctcLink	164,935	1,141,625	(976,690)	692%
148	Tuition Installment Plan	70,084	57,654	12,430	82%
	Earmark Subtotal	235,019	1,199,279	(964,260)	510%
	Total	14,775,402	22,244,080	(7,409,882)	

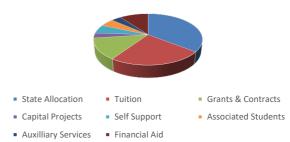
Ех	penditures			%
	Budget	YTD	Balance	Expended
	9,005,012	1,048,490	7,956,522	12%
	3,586,307	-	3,586,307	0%
	949,064	-	949,064	0%
	1,000,000	-	1,000,000	0%
	14,540,383	1,048,490	13,491,893	7%
	164,935	32,656	132,279	20%
	70,084	16,102	53,982	23%
	235,019	48,758	186,261	21%
	14,775,402	1,097,248	13,678,154	

	Net
k	to Date
	14,402,143
	3,586,307
	949,064
	1,058,797
	19,996,311
	1,108,969
	41,552
	1,150,521
	21,146,832

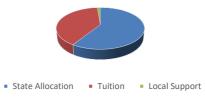
College Comprehensive Funding Sources					
Source	Budget	YTD	YTD %		
State Allocation	29,484,944	4,697,329	36%		
Tuition	6,535,102	3,162,391	24%		
Grants & Contracts	4,664,077	1,771,672	13%		
Capital Projects	2,847,104	405,501	3%		
Self Support	1,939,062	720,690	5%		
Associated Students	1,034,177	658,789	5%		
Auxilliary Services	1,174,350	459,808	3%		
Financial Aid	14,901,860	1,333,607	10%		
	62,580,676	13,209,787	100%		

General Operating Funding Sources			
Source	Budget	YTD	YTD %
State Allocation	29,484,944	4,697,329	59%
Tuition	6,535,102	3,162,391	40%
Local Support	1,382,933	111,627	1%
	37,402,979	7,971,347	100%

College Funding Sources

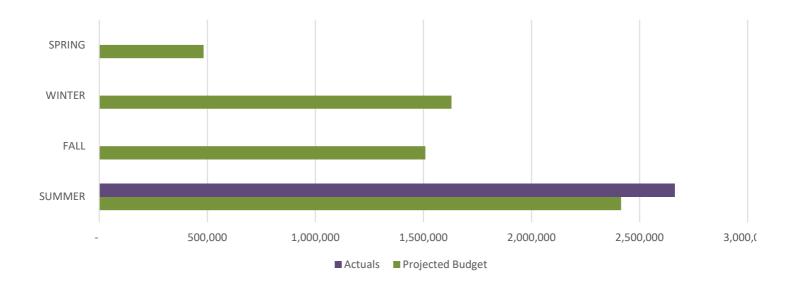


College Operating Fund



Clover Park Technical College ProRated Tuition Collection FY2020-21 Period Ending September 30, 2020 Cumulative beginning July 1, 2020

Fund	Description	% Projected	Projected Budget	Actuals	+/- Change
C011	SUMMER	40%	2,414,041	2,662,391	248,350
C012	FALL	25%	1,508,776	-	
C013	WINTER	27%	1,629,478	-	
C014	SPRING	8%	482,808	-	
		100%	6,035,102	2,662,391	248,350







District #29 Board of Trustees Meetings

2021 Meeting Calendar

January 12, 2021	Study Session	3 p.m.	Rotunda, Bldg. 3
January 13, 2021	Business Agenda	4 p.m.	Rotunda, Bldg. 3
Eshwayy 17, 2021	Study Session	3 p.m.	Rotunda, Bldg. 3
February 17, 2021	Business Agenda	4 p.m.	Rotunda, Bldg. 3
March 10, 2021	Study Session	3 p.m.	Rotunda, Bldg. 3
March 10, 2021	Business Agenda	4 p.m.	Rotunda, Bldg. 3
Ameril 7, 2021	Study Session	3 p.m.	South Hill Campus
April 7, 2021	Business Agenda	4 p.m.	South Hill Campus
Mary 12, 2021	Study Session	3 p.m.	Rotunda, Bldg. 3
May 12, 2021	Business Agenda	4 p.m.	Rotunda, Bldg. 3
June 0, 2021	Study Session	3 p.m.	Rotunda, Bldg. 3
June 9, 2021	Business Agenda	4 p.m.	Rotunda, Bldg. 3
July 14, 2021	Study Session	3 p.m.	Rotunda, Bldg. 3
July 14, 2021	Business Agenda	4 p.m.	Rotunda, Bldg. 3
August 11, 2021	Study Session	3 p.m.	Rotunda, Bldg. 3
August 11, 2021	Business Agenda	4 p.m.	Rotunda, Bldg. 3
September 2021	No Meeting		
September 2021			
October 6, 2021	Study Session	3 p.m.	Rotunda, Bldg. 3
October 0, 2021	Business Agenda	4 p.m.	Rotunda, Bldg. 3
November 10, 2021	Study Session	3 p.m.	Rotunda, Bldg. 3
11070111001 10, 2021	Business Agenda	4 p.m.	Rotunda, Bldg. 3
December 8, 2021	Study Session	3 p.m.	Rotunda, Bldg. 3
	Business Agenda	4 p.m.	Rotunda, Bldg. 3

ACCT National Legislative Summit, Washington, DC	February 7-10, 2021
WA ACT Winter Conference, Olympia, WA	January 25, 2021
AACC Annual Convention, Nashville, TN	April 11-14, 2021
WA ACT Spring Convention, Edmonds CC	TBD
CPTC Graduation, Tacoma Dome	June 22, 2021
ACCT Leadership Congress, San Diego, CA	October 13-16, 2021
CPTC Board of Trustees Annual Retreat	TBD